

RURAL ECONOMIC RESILIENCY IN COLORADO FACT SHEET

PROJECT OVERVIEW

- ▶ The Colorado Office of Economic Development and International Trade, Leeds School of Business at the CU and the State Demography Office, partnered on the Rural Economic Resiliency in Colorado study
- ▶ The study was funded by Anschutz Foundation, El Pomar Foundation, Gates Family Foundation, and Telluride Foundation.
- ▶ The primary purpose of the project was to study identifiable factors that differentiate a path of success for communities.
- ▶ This report details data studied for the analysis and research garnered through focus groups and interviews in select counties.
- ▶ Colorado's 64 counties were analyzed to identify the factors that contributed to resiliency.
- ▶ 13 Focus Group discussions were held to obtain anecdotal information regarding the key factors contributing to Resiliency
- ▶ 13 counties were targeted for focus groups: Chaffee, Crowley, Garfield, Kiowa, La Plata, Las Animas, Moffat, Montrose, Morgan, Ouray, Rio Grande, Routt, and Washington.
- ▶ In depth research and surveys were conducted on the communities of Durango and Salida to better understand the drivers behind the key decisions supporting resiliency.

METRICS FOR MEASURING ECONOMIC RESILIENCY

- ▶ Population - population is a primary metric measuring county growth.
- ▶ Age Demographics - counties with higher working age populations have measured greater employment growth than counties with lower prime working age populations from 1990–2014.
- ▶ Employment Concentration - various economic shocks impact communities differently, depending on the industry base.
- ▶ Employment Growth Rates - a fast pace of employment growth that is accompanied by high volatility (e.g., boom and bust cycles) may threaten economic sustainability.
- ▶ Value Added (GDP) - the study finds a negative relationship between agriculture and employment growth. There is a positive relationship between tourism and employment growth.
- ▶ Educational Attainment - the study found a positive relationship between educational attainment and employment growth.
- ▶ Assets (natural resources and human-created assets) - the study found that natural resources and man-made resources are impactful on economic sustainability (population and employment) — both positive and negative. The lack of assets may be the cause and/or the symptom of slower growth in underperforming counties.

FOCUS GROUPS, INTERVIEWS AND CASE STUDY DRIVERS AND HURDLES

DRIVERS

- ▶ Quality of Life
- ▶ Education and Healthcare
- ▶ Community Leadership
- ▶ Industry Diversity
- ▶ Transportation

HURDLES

- ▶ Housing Availability and Supply
- ▶ Labor Market
- ▶ Youth and Family Retention
- ▶ Smart Growth

OUTCOMES

- ▶ Vision Your Community
- ▶ Create a development plan with buy-in and input from the community.
- ▶ Think creatively and be authentic to your community's personality when creating a vision for your community.
- ▶ Invest in Community Assets
- ▶ Identify community assets ideal for community placemaking.
- ▶ Seize Opportunities and Take Risks:
 - ▶ Develop and foster a culture of commitment, seizing opportunities, building businesses and community assets and diversifying your community's industries.
 - ▶ Take risks and invest in your community and businesses.
- ▶ Empower and Engender Leaders
- ▶ Champion current leaders, making them ambassadors for your community.
- ▶ Develop young professional leadership programs to encourage and support the next generation of leaders.
- ▶ Invest in Education and Healthcare
- ▶ Consider education and healthcare as a tool for family and labor retention and attraction and invest accordingly.
- ▶ Infill/Density and Annexation Options
 - ▶ Inventory annexation options and evaluate infill and annexation policies.
 - ▶ Collaborate and Work Regionally
 - ▶ Pool resources and build capacity by working regionally.